

NETWORK CENTRIC WARFARE ASIA 2006



Main Conference: 12 - 13 September 2006
Post Conference Workshops: 14 September 2006
Raffles The Plaza, Singapore

Asia's Premier Conference & Exhibition on C4ISR & NCW



Developing, Training and Implementing an Effective Network Enabled Defence Force

Network Centric Warfare Asia 2006 is Asia Pacific's premier event for the Military C4ISR/NCW community, bringing together government, industry, and military leaders with leading suppliers and industry experts.

- * Hear **exclusive briefings** from leading practitioners around the world including the latest development in countries such as **USA, Japan, Australia, Singapore** and many more!
- * Listen to **innovative strategies, cutting-edge technologies** and the latest developments to help shape your plans to meet the future **security challenges** of the 21st Century
- * Address key issues such as **interoperability, operations, training** and **C4ISR integration** through insights from leading experts

Don't Miss Exclusive Briefings by:

-  LIEUTENANT GENERAL DAVID A. DEPTULA
Commander, General George C. Kenney Warfighting Headquarters (P) & Vice Commander, Pacific Air Forces
-  LIEUTENANT GENERAL (R) JOHAN KIHLL
Former Chief of Staff Swedish Defence Force
-  BRIGADIER GENERAL GERARD FOGARTY, AM
Director General Workforce Planning Australian Defence Force
-  CAPTAIN (NAVY) TOYOTAKA KAKEI
Head of DII Management Office, Joint Staff Office Japan Self Defense Force
-  COLONEL MARK M. KAUZLARICH
Division Chief for C4 Operations and Planning HQ USPACOM J63 US Pacific Command
-  COLONEL GREGORY B. EDWARDS
Assistant Chief of Staff, J6 US Forces, Korea
-  COLONEL BRUCE LEIBNER
Head of Planning, C4I, J6 Israeli Defence Force
-  LIEUTENANT COLONEL (R) LEX BUBBERS
Director Reinforce Netcentric Operations
-  FRED STEIN
Senior Principal Engineer (NCW) MITRE
-  DR PAUL MITCHELL
Visiting Senior Research Fellow Institute of Defence & Strategic Studies
-  TOM QUIGGIN
Senior Fellow Centre of Excellence for National Security
-  DR MARK UNEWISSE
Mission Head, Land System-of-Systems Land Operations Division Defence Science & Technology Organisation (DSTO), Australia

Early Bird Special! Register before the 21 July 2006 and get up to 15% off the conference price! Don't miss this spectacular offer and reserve your place now!

Conference Sponsor



Organised by



Official Media Partners





Network Centric Warfare Asia 2006

Over 80 VIP guests attending Network Centric Warfare Asia 2006 including:

Head of Strategy and Planning Department
Ministry of National Defence
Taiwan Armed Forces

Assistant Chief of Air Staff for Operations
Thailand Air Force

Director of Operations
Thailand Air Force

Deputy Director of Air Operations Control
Thailand Air Force

Assistant Chief of Staff, Comms & Electronic Division
Malaysian Armed Forces

Director of Cyber Security
Malaysian Armed Forces

Director of Planning, Communications & Electronics Division
Malaysian Armed Forces

Commander, Signal Institute
Singapore Armed Forces

Commanding Officer, GSMB - G5
Singapore Armed Forces

Head, Combat Intelligence Group
MINDEF - Singapore

Head of C4IT - NSUWC
Republic of Singapore Navy

Assistant Director, Future Systems Directorate
MINDEF - Singapore

Head EF, Combat Intelligence Group
MINDEF - Singapore

PLUS! Participation from the following militaries:
Australia, Bahrain, Cambodia, India, Japan, Korea,
New Zealand, Philippines, Taiwan, Thailand.

Military VIP

Complimentary passes still available.
Please email enquiry@iqpc.com.sg

Sponsorship & Exhibition Opportunities

Asia's Premier Conference & Exhibition on C4ISR & NCW would be well attended by leading figures from militaries around the region. Shouldn't you be at this meeting?

Defence IQ's Network Centric Warfare Asia series has consistently brought together leading military leaders from all over the Asia Pacific responsible for the development of network capabilities that are looking to purchase the expertise and the equipment to deliver that ability. If you are looking for a platform where you can position your brand front of mind in a pan-Asian audience of leading military leaders, then look no further.

Sponsoring and Exhibiting at this conference will allow you to:

- * Position and profile yourself as an industry leader with the solutions to deliver networking solutions to the military
- * Showcase your products to a group of targeted senior decision makers and military officials
- * Get cost effective marketing exposure and branding to your targeted audience
- * Gain face-to-face meetings with your best prospects
- * Develop relationships through networking opportunities

To find out how you can leverage on our sponsorship platform to enhance your marketing message, please contact Miles Harley at (65) 6722 9388 or email sponsorship@iqpc.com.sg

Dear Sir,

Upgrading and building a capable defence force is a task that you are definitely not a stranger to. You are responsible for ensuring that your defence capabilities are able to cope with threats at the heart of the 21st century.

Network Centric Operations has long been touted as the future of warfare and it goes beyond saying that your military capability can be improved tremendously through the adoption of a network centric approach to operations. That is something that you probably know too.

Doing this however is fraught with challenges such as building up an effectively networked force is easier said than done. There are security challenges, training and other barriers towards a successful implementation of NCW.

To meet the challenges of the task, we would like to invite you to join us at Defence IQ's 3rd Annual Network Centric Warfare Asia 2006. We will bring together global military leaders deeply involved in the building up of NCW capabilities to share valuable lessons on coping with and meeting the challenges during planning, implementation, and operations.

This leading conference will offer debates, discussions, and solutions on how you can effectively implement a network centric approach to operations, apply the technology and methodology to real-time operations and challenges as well as train a network-enabled force.

Don't miss out! This is a unique opportunity for you to experience the future of NCW and help shape your plans, policies and operational strategy in building a force that matters!

Warmest Regards,



Vincent Choy
Programme Director
Defence IQ

Conference Sponsor

CISCO SYSTEMS



Cisco Systems, Inc. is the worldwide leader in networking for the Internet. Today, networks are an essential part of business, education, government and home communications, and Cisco Internet Protocol-based (IP) networking solutions are the foundation of these networks. Innovation is core to Cisco's product development strategy. As governments drive towards network-centric operations, Cisco recognizes that features and functionality provided across the network must enhance availability, reliability, mobility, security and survivability of networks and interconnected systems. Cisco is committed to providing secure end-to-end solutions, and specialized engineering in support of governments' day-to-day operations, as well as providing thought leadership supporting the ongoing transformation to integrated network-centric operations. For more information, visit www.cisco.com/go/defense

Exhibitor



Official Media Partners



ADPR Consult (M) Sdn. Bhd. is the publisher of ASIAN DEFENCE & DIPLOMACY (AD&D) of which is a monthly publication and has the largest circulation in Asia for its niche. AD&D magazine focuses on defence, security, foreign affairs, geo strategic and technology issues provides readers with up-to date information and in depth analysis of important issues and events in the Asia Pacific region. Since 1992, AD&D has established itself as among the world's leading defence publications. www.adprconsult.com

DefenceReporter

Published by Ventura Media, Asia-Pacific Defence Reporter (APDR) has been a leading authority on defence reporting for more than 30 years. Established in 1974, APDR provides expert analysis of defence, security and geopolitical issues in the Asia-Pacific region. Its worldwide readership ranges from political and military leaders to intelligence analysts, academics and senior defence industry executives.



Defence India.com explores information related to defence and also aimed at the discerning surfer who wishes to keep abreast of the country's security and defence principles, laws, plans and needs an analytical approach to the issues concerning the country's forces. This website gives a complete knowledge of all the current matters in defence and has a commitment to be a platform to profile members of the forces. It covers defence Related information and news in a comprehensive, frank and analytical manner. Some important matters like - Security and Threat Perception, Foreign Policy, Technological strengths in global and regional contexts are addressed here. www.defenceindia.com



Each Monday the DIAR.com e-Newsletter provides an up-to-date listing of all Australia's major Defence and National Border Protection corporate press releases, speeches, reports and other defence business news items. Each news item is summarised by headline and a brief extract, with full digital copies of source material available by request to the contact numbers below up to a cap determined by your level of base subscription. DIAR.com is provided on either a single-user or group subscription basis, as determined by the applicable user licence agreement. On-forwarding of the e-Newsletter is strictly prohibited in the absence of subscribers having first concluded a copyright authority with the publishers. Website: www.diar.com



Day One • Tuesday 12 September 2006

08:30	Registration	13:45
09:00	Chairman's Welcoming Address	
09:15	<p>Enabling Network Centric Warfare: Planning & Operations within Future Force Structures</p> <ul style="list-style-type: none"> * Understanding the operational context of NCW and meeting the challenges * Planning and executing NCW in future force structures * Operational planning for the future of warfare through NCW tenets <p>Tentatively Reserved for: LIEUTENANT GENERAL DAVID A. DEPTULA <i>Commander</i> General George C. Kenney Warfighting Headquarters (P) <i>Vice Commander</i> Pacific Air Forces, Hickam Air Force Base</p>	14:30
10:00	<p>Meeting The Technological Future of Network Centric Warfare</p> <ul style="list-style-type: none"> * Understanding where technology is headed given advances in the commercial world * A chronological review of NCW and understanding the future of NCW * Creating programmes that meet current technology trends <p>TERRENCE C. MORGAN <i>Director, Net-Centric Strategies</i> <i>Global Defense, Space, & Security Group</i> Cisco Systems, Inc.</p>	15:15
10:45	Networking Coffee Break	
11:15	<p>Optimising Network Capabilities through Organisational Transformation and Development</p> <ul style="list-style-type: none"> * Organisational challenges and restrictions on the implementation of NCW * Optimising the network: Delegating command and control throughout the organisation * Transforming the organisation to leverage on improved situational awareness <p>LIEUTENANT GENERAL (RET'D) JOHAN KIHLMAN <i>Former Chief of Staff</i> Swedish Armed Forces</p>	15:45
12:00	<p>Developing Deep Cultural, Organisational & Technological Changes to Advance Network Capabilities</p> <ul style="list-style-type: none"> * Realising the transformation of IDF to meet the challenges of information age warfare * Developing and implementing a comprehensive operational concept to upgrade IDF's war-fighting capabilities * Advancing network capabilities through a focus on the culture, organisation and technology <p>COLONEL BRUCE LEIBNER <i>Head of Planning, C4I, J6</i> Israeli Defence Force</p>	16:45
12:45	Networking Lunch	17:45

The Network in Steps: Developing Capability through the Progressive Development of Network Programmes

- * Integrating existing C4I systems with new technology systems and applications
- * Enhancing and upgrading military operational capability through C4I development
- * Networking forces progressively through a step-by-step implementation plan

COLONEL MARK M. KAUZLARICH
Division Chief for C4 Operations and Planning
HQ USMACV J63
US Pacific Command

Beyond Systems: Integrating the Network into the Operational Framework of your Forces

- * Integrating the multiple dimensions of NCW: Technology, Organisation, Process, and People
- * Force and operational planning for network enabled forces
- * Optimising operations with networked forces

COLONEL GREGORY B. EDWARDS
Assistant Chief of Staff, J6
US Forces, Korea

Networking Coffee Break

Understanding the Technology of Networks, Communication & Weapon Systems

Experience the latest in C4ISR technology! These interactive presentations will show you the latest capabilities developed in the world of C4ISR and more importantly, how it can enhance your military capabilities.

Campaigns of Experimentation:

Advance your understanding of NCW and test your skills! This wargame will give you a taste of Strikecom, and how you can dramatically enhance capabilities with NCW.

For a more comprehensive wargaming session, sign up for the interactive NCW Wargaming Session & Information Age Transformation Workshop

Technology Breakout Session 1:

Technology Stream 1
 6 Presentations,
 10 minutes each

Wargaming Stream 1
 Wargaming Simulation

Technology Breakout Session 2:

Technology Stream 2
 6 Presentations,
 10 minutes each

Wargaming Stream 2
 Wargaming Simulation

Chairman's Closing Remarks & End of Day One

“ An excellent experience with good collaborative information and knowledge on NCW
 - Ministry of Brunei ”



LIEUTENANT GENERAL DAVID A. DEPTULA
Commander
Warfighting Headquarters (P)
Pacific Air Forces, Hickam Air Force Base



LIEUTENANT GENERAL (RET'D) JOHAN KIHLMAN
Former Chief of Staff
Swedish Armed Forces



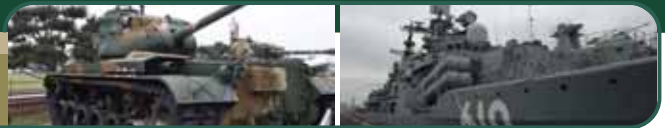
COLONEL MARK M. KAUZLARICH
Division Chief for C4 Operations and Planning
HQ USMACV J63
US Pacific Command



COLONEL GREGORY B. EDWARDS
Assistant Chief of Staff, J6
US Forces, Korea



TERRENCE C. MORGAN
Director, Net-Centric Strategies, Global Defense, Space, & Security Group
Cisco Systems, Inc.



Day Two • Wednesday 13 September 2006

08:30	Registration	12:45	Networking Lunch
09:00	Chairman's Welcome	13:45	Networking the Land Battlespace: An Australian Perspective <ul style="list-style-type: none"> * Reviewing the Australian NCW Roadmap * Meeting the challenges of complex warfighting * Adopting a system-of-system approach to NCW DR MARK UNEWISSE <i>Mission Head, Land System-of-Systems Land Operations Division Defence Science & Technology Organisation (DSTO), Australia</i>
09:15	Regional Cooperation in Network Centric Operations: The Network against the Common Threat of Terrorism <ul style="list-style-type: none"> * How terrorist organisations are exploiting the network to spread their capability * The challenges of multiple agency operations with multiple levels of capability in a single theatre of operations * Moving toward shared situational awareness and information exchange * Dealing with the unique challenges of terrorism and what networked operations can do to counter them * The need for regional cooperation in counter terrorism action Panellists include: DR PAUL T. MITCHELL <i>Visiting Senior Research Fellow Institute of Defence & Strategic Studies Associate Professor Canadian Forces College</i> TOM QUIGGIN <i>Senior Fellow Centre of Excellence for National Security</i>	14:30	Practical Realities & Lessons on Enabling Network Centric Capabilities <ul style="list-style-type: none"> * A review of The Philippines Army's C4ISR development * Enabling NCW within the forces * Lessons learnt from the implementation of NCW Tentatively Reserved for COLONEL ELMIR DE LA CRUZ <i>Assistant Chief of Staff, Communications & Electronics, G6 Armed Forces of The Philippines</i>
10:00	Network Centric Warfare in a Regional Context: Challenges & Opportunities <ul style="list-style-type: none"> * Nature of NCW: The new "operating system" * Challenges of NCW * Regional Opportunities: OEF and Maritime Security DR PAUL T. MITCHELL <i>Visiting Senior Research Fellow Institute of Defence & Strategic Studies Associate Professor Canadian Forces College</i>	15:00	Chairman's Remarks
10:45	Networking Coffee Break	15:15	Networking Coffee Break
11:15	Networked Operations in Practice NATO Response Force <p>The NATO Response Force (NRF) is a permanent stand by joint and combined force that has a very short notice to move. Its new operational concept makes it as well a vehicle for transformation within NATO. The presentation gives insights in major people, process and organisational innovations within the NRF 4 and 5. It also discusses the feed back cycle that enables the quick and effective adaptation of these innovations within the NRF.</p> LIEUTENANT COLONEL (RET'D) LEX BUBBERS <i>Director REINFORCE Netcentric Operations</i>	15:45	Optimising and Enhancing the Human Dimension in Network Centric Operations <ul style="list-style-type: none"> * Enhancing human performance in the network * Workforce planning considerations for NCO * A look at organisational structure, leadership, follower-ship, motivation and trust BRIGADIER GENERAL GERARD FOGARTY, AM <i>Director General Workforce Planning Australian Defence Force</i>
12:00	Lessons from Western Iraq <p>This presentation will draw upon the experiences in the US Army's 3ID in Western Iraq to showcase some of the lessons learnt when NCW is implemented on a operational level.</p> FRED STEIN <i>Senior Principal Engineer (NCW) MITRE</i>	16:30	Network Maintenance & Cyber Defence: Japan's Self Defence Force <ul style="list-style-type: none"> * Key steps to ensuring a secure military network * Maintaining the network against cyber attacks to ensure security of operations * Managing the cyber war-front: The new frontier in information age warfare CAPTAIN (NAVY) TOYOTAKA KAKEI <i>Head of DII Management Office, Joint Staff Office Japan Self Defence Force</i>
		17:15	End of Conference

“ A very informative and thought provoking forum. I look forward to the next one. ”
 - Royal Air Force



BRIGADIER GENERAL
GERARD FOGARTY, AM
*Director General
Workforce Planning
Australian Defence
Force*

FRED STEIN
*Senior Principal
Engineer (NCW)
MITRE*

LIEUTENANT COLONEL
(RET'D) LEX BUBBERS
*Director
REINFORCE
Netcentric Operations*

DR PAUL T. MITCHELL
*Visiting Senior Research
Fellow
Institute of Defence &
Strategic Studies
Associate Professor
Canadian Forces
College*

DR MARK UNEWISSE
*Mission Head, Land
System-of-Systems
Land Operations Division
Defence Science &
Technology
Organisation (DSTO),
Australia*



Post-Conference Workshops & Wargames • Thursday 14 September 2006

Workshop **A** • 08:30 - 11:30

Network Centric Operation Challenges and the Way Ahead

This session will cover the challenges facing NCO and the roadmap to achieving success. Topics to be covered include:

- * Challenges:
- * Connectivity
- * Data straws - The joy of low bandwidth tactical links
- * Getting the right data to right person at the right time
- * Interoperability
- * Mobility
- * Security
- * Network management
- * The way ahead
- * Policy based distribution
- * MANET protocols
- * Community of interest routing
- * Open standards
- * Multi-level security

ANDRE OBRADOVIC
Sr. Manager Defence Initiatives
Cisco Systems Asia Pacific

MARK ADCOCK
Chief Scientist
General Dynamics Canada

PETER HOLLIDAY
Sr. Defence Architect
Cisco Systems Asia Pacific

Workshop **B** • 11:45 - 14:45 (Networking Lunch Included)

Overcoming the Technological Hurdles of NCW Implementation

This workshop will describe, discuss and inform on the foundation technologies that support the Information Age and NCW Operations. It will use current and future operational examples to set the stage to discuss the foundation technologies.

These technologies will include Internet Protocol, (IP), Storage, Portals, Web Services and Communications. Using real world examples from observations and lessons from case studies, this workshop will bring you through the barriers to NCW implementation and show you how you can surmount them.

FRED STEIN
Senior Principal Engineer (NCW)
MITRE

Wargame Session **C** • 15:00 - 18:00

NCW Wargaming Session & Information Age Transformation

This highly interactive workshop will provide you with real world examples of NCW in the field and feature StrikeCom, the participative war game, to illustrate crucial network-centric concepts. The combination of top level case studies on recent coalition operations and the war game offers a unique opportunity to get engaged in the NCO core issues and their management.

The interactive war gaming component based on StrikeCom software, developed at the Center for Management of Information would offer participants the unique opportunity to be in a live, dynamic war game session. Each attendee will be stationed at a networked laptop and contribute to the overall interactive experience. An after-action review will then be conducted to analyse the results and discuss the core issues of NCO as presented in the case studies. A truly unique and unbeatable learning opportunity!!

* Case studies sponsored by US. Department of Defense, Office of Force Transformation StrikeCom software was developed at the Center for the Management of Information at the University of Arizona (www.cmi.arizona.edu).

LIEUTENANT COLONEL (RET'D) LEX BUBBERS
Director
REINFORCE Netcentric Operations

DR MARK ADKINS
Director of Research
University of Arizona

DR JOHN KRUSE
Director of Systems Development
University of Arizona'

ABOUT YOUR WORKSHOP LEADER:



Andre Obradovic joined Cisco after leaving the Australian Army with 18 years experience. He graduated from the Royal Military College Duntroon to the Royal Australian Signal Corps and has held a wide variety of roles including Operations Officer of the Force Communications Unit in Cambodia, during the UN Sponsored Elections. Other roles include a broad range of operational planning and command appointments within the Australian Defence Force, including, The 3rd Brigade as operations Officer, Operations officer of the 2nd Signals Regiment and various troop command appointments. Andre has considerable experience in Airborne and Amphibious Tactical communications. Andre also spent considerable time as a Signals Tactics Instructor at the School of Signals in Melbourne.



Mark Adcock is the Chief Scientist for General Dynamics Canada C3&ISS division based in Calgary Alberta. He has more than 20 years experience in systems engineering including work on Unmanned Air Vehicle Systems and C4ISR systems. Mark has been the Chief Engineer and lead system architect for the Canadian TCCCS/Iris, the UK Bowman and the Australian JP-2072 C4ISR systems. Mark has completed two M.Sc theses in the areas of quantum field theory and quantum information science. He is currently pursuing a PhD in quantum information science at the University of Calgary's Institute for Quantum Information Science.



Peter Holliday has over seventeen years experience as a professional engineer in the fields of communications and software engineering. His experience comes from practical involvement in design, implementation and management of operational defence Communications and Information Systems and as a senior technical adviser to numerous defence and non government projects. Peter was also an Army officer in Signals Corps for fifteen years, and has practical experience with the operation and configuration of current commercial and in-service Communications and Information Systems, and can offer technical advice based on his operational experiences in deploying Communications and Information Systems to Indonesia (Jakarta), PNG, Irian Jaya, East Timor and Kuwait. Peter has a Masters Degree in Electrical engineering, a Bachelors Degree in Computer Science and is currently reading a PhD in Computer Science where his research interest is in the field of Ad Hoc Networks for Military Environments. Peter is a professional Member of the Australian Computer Society (MACS) and the Institute of Electrical and Electronic Engineers (IEEE).

ABOUT YOUR WORKSHOP LEADER:



Fred Stein, a retired Colonel of the United States Army, joined the MITRE Corporation in April 1998. He is currently the MITRE's Senior Principal Engineer for Network Centric Warfare. His position and location at Ft. Hood, Texas within the Central Technical and Support Facility provide him the opportunity to interface directly with the Army as it digitizes its force and moves toward the Future Combat Systems. He currently supports the Army G8, Office of Force Transformation and Electronic Systems Command. Among Fred's accomplishments is the book, "Network Centric Warfare", which he co-authored with two colleagues, David Alberts and John Garstka. As technology continues to evolve, Fred Stein remains on the cutting edge of his profession as he continues to seek out innovative ideas and concepts as they apply to supporting Commanders and Staffs.

ABOUT YOUR WORKSHOP LEADERS:



Lex Bubbers is a retired Lieutenant Colonel of the Royal Netherlands Army (RNLA). Since 2001 he has been one of the directors of Reinforce Business Innovation (www.reinforce.nl), a company that focuses on information age transformation processes within the defense and public security sector.



Dr Mark Adkins, PhD is the Director of Research at the University of Arizona's Center for the Management of Information. He has taught courses in small group decision making, organisational communication, communication skills, public speaking, and group facilitation. He has worked extensively with U.S. and coalition forces to improve communication, collaboration and decision processes.



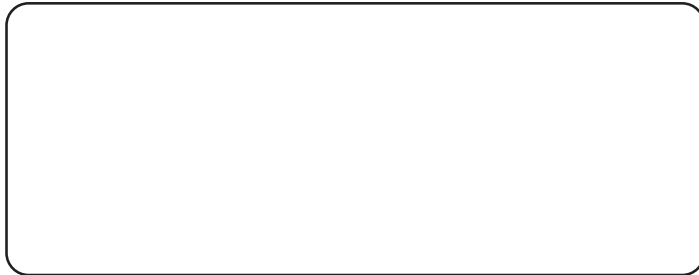
Dr John Kruse, PhD is the Director of Systems Development at the University of Arizona's Center for the Management of Information. He has worked extensively with a wide range of educational, governmental and military groups to develop group processes and software that supports collaborative work. Dr. Kruse has served as a U.S. Army reservist for over seventeen years.



Main Conference: 12 - 13 September 2006
 Pre & Post Conference Workshops: 11 & 14 September 2006
 Raffles The Plaza, Singapore

My booking code is HD 3343 PDFW

Please complete in BLOCK CAPITALS as the information is used to produce delegate badges.
 Please photocopy for multiple bookings
 Please do not remove this label even if it is not addressed to you.



EARLY BIRD DISCOUNT

Register before the 21 July 2006 and get up to 15% off the conference price! Don't miss this spectacular offer and reserve your place now!

* Payment in full is required prior to 21 June 2006 to qualify for the early bird discount

CONFERENCE PACKAGES	Industry Price (SGD)	Military Price (SGD)
<input type="checkbox"/> Gold Package (Conference + 2 Workshops + Wargame)	S\$5921	S\$3446
<input type="checkbox"/> Silver Package (Conference + 1 Workshop + Wargame)	S\$5022	S\$2947
<input type="checkbox"/> Bronze Package (Conference + Wargame)	S\$4098	S\$2448
<input type="checkbox"/> Standard Package (Conference + 1 Workshop)	S\$3798	S\$2048
<input type="checkbox"/> Conference only	S\$2899	S\$1499
<input type="checkbox"/> Wargame only	S\$1299	S\$949
<input type="checkbox"/> Workshop only	S\$949	S\$549

Please indicate your choice of workshop(s): A B Wargame C

* Discounts cannot be combined and do not apply to workshop(s) / wargame session-only bookings
 * Prices are inclusive of lunches, refreshments and conference materials.
 * Singapore companies, please add 5% GST

Delegate 1: _____ Mr Mrs Ms Dr Other

Telephone: _____ Email: _____

Job Title: _____ Department: _____

Delegate 2: _____ Mr Mrs Ms Dr Other

Telephone: _____ Email: _____

Job Title: _____ Department: _____

Head of Department: _____

Company: _____ Nature of Business: _____

Address: _____

Country: _____ Postcode: _____

Attention Invoice to: _____

Telephone: _____ Fax: _____

Email: _____

I agree to IQPC's payment terms

Please note: If you have not received an acknowledgement before the conference, please call us to confirm your booking.

PLEASE PHOTOCOPY THIS FORM TO REGISTER MULTIPLE DELEGATES.

To claim your special discount, please quote: **HD 3343**

PAYMENT METHODS:

Visa Mastercard Amex

Credit Card Number: [] [] [] [] - [] [] [] [] - [] [] [] [] - [] [] [] [] Expiry Date: _____

Name of Cardholder: _____

Address of Cardholder: _____

Signature: _____

By Direct Transfer:

Account Name: **IQPC Worldwide Pte Ltd**

Bank Number: 7339 • Account Number: 501-426928-001 • Swift Code: OCBGSGSG

Oversea-Chinese Banking Corporation Limited

65 Chulia Street, OCBC Centre, Singapore 049513

All bank charges to be borne by payer. Please ensure that IQPC receives the full invoiced amount. Please quote **HD 3343** with remittance advice

By Cheque / Bank Draft: Made payable to: **IQPC Worldwide Pte Ltd**

Please return to: 61 Robinson Road #14-01 Robinson Centre Singapore 068893

T: (65) 6722 9388 F: (65) 6720 3804 E: enquiry@iqpc.com.sg W: www.iqpc.com.sg/AS-3343

Payment is due in full upon receipt of invoice. Full payment prior to the event is mandatory for attendance.

Team Discounts

IQPC recognises the value of learning in teams. Group bookings at the same time from the same company receive these discounts:

* 3 or more 5%

* 5 or more 7%

* 8 or more 10%

This offer is exclusive of the early bird discount. Call us for a special discount rate for teams of 10 and above. (NOT applicable to workshop(s) / wargame session-only bookings)

5 Ways to Register

Online: www.iqpc.com.sg/AS-3343

Email: enquiry@iqpc.com.sg

Phone: (65) 6722-9388

Fax: (65) 6720-3804

Post: **IQPC Worldwide Pte Ltd**

61 Robinson Road #14-01

Robinson Centre

Singapore 068893

Venue & Accommodation

Raffles The Plaza
 80 Bras Basah Road
 Singapore 189560
 Tel: (65) 6339 7777
 Fax: (65) 6337 1554

Hotel accommodation and travel costs are not included in the registration fee. A reduced corporate room rate has been arranged at Raffles The Plaza for attendees at this conference.

To take advantage of this special rate, please process the hotel room reservation form provided upon confirmation of your attendance.

Conference Documentation & Audio CD

I am registering as a delegate, please send me an extra set of Conference Documentation with Audio CD with a S\$100 discount: S\$549

I cannot attend the event, please send me the Conference Documentation with Audio CD at S\$649

I cannot attend the event, please send me the Conference Documentation only at S\$549

(Singapore companies, please add 5% GST)

(N.B. Advance orders will determine whether or not this conference will be recorded - Please enclose payment with your order.)

Your order is risk free! If you are not satisfied simply return the product within 15 days for a full refund.

PAYMENT POLICY: Payment is due in full at the time of registration. Full payment is mandatory for event attendance.

CANCELLATIONS & SUBSTITUTIONS: You may substitute delegates at any time. IQPC does not provide refunds for cancellations. For cancellations received in writing more than seven (7) days prior to the conference you will receive a 100% credit to be used at another IQPC conference for up to one year from the date of issuance. For cancellations received seven (7) days or less prior to an event (including day 7), no credits will be issued. In the event that IQPC cancels an event, delegate payments at the date of cancellation will be credited to a future IQPC event. This credit will be available for up to one year from the date of issuance. In the event that IQPC postpones an event, delegate payments at the postponement date will be credited towards the rescheduled date. If the delegate is unable to attend the rescheduled event, the delegate will receive a 100% credit representing payments made towards a future IQPC event. This credit will be available for up to one year from the date of issuance. No refunds will be available for cancellations or postponements.

IQPC is not responsible for any loss or damage as a result of a substitution, alteration or cancellation/postponement of an event. IQPC shall assume no liability whatsoever in the event this conference is cancelled, rescheduled or postponed due to a fortuitous event, Act of God, unforeseen occurrence or any other event that renders performance of this conference impracticable or impossible. For purposes of this clause, a fortuitous event shall include, but not be limited to: war, fire, labor strike, extreme weather or other emergency.

PROGRAM CHANGE POLICY: Please note that speakers and topics were confirmed at the time of publishing; however, circumstances beyond the control of the organizers may necessitate substitutions, alterations or cancellations of the speakers and/or topics. As such, IQPC reserves the right to alter or modify the advertised speakers and/or topics if necessary. Any substitutions or alterations will be updated on our web page as soon as possible.

YOUR DETAILS: Please email our Database Manager at enquiry@iqpc.com.sg and inform them of any incorrect details which will be amended accordingly.

DATA PROTECTION: Personal data is gathered in accordance with the Data Protection Act 1984. Your data may be passed to other companies who wish to communicate with you offers related to your business activities. If you do not wish to receive these offers, please tick the box below.

Please do not pass my information to any third party

IQPC WORLDWIDE PTE LTD.

Company Registration No: 199702288Z

Copyright © 2005 IQPC Worldwide Pte Ltd. All rights reserved. This brochure may not be copied, photocopied, reproduced, translated, or converted to any electronic or machine-readable form in whole or in part without prior written approval of IQPC Worldwide Pte Ltd.